



Pay Policy

This policy should be read in conjunction with:

- Appraisal & Capability Policy
- Induction and Probation Policy and Procedure
- CPD Policy
- Long Service Award Policy
- ECT Policy

1. Statement of intent

- 1.1 The prime statutory duty of Trust Governing Boards in England, as set out in paragraph 21(2) of the Education Act 2002 is to “...conduct the school with a view to promoting high standards of educational achievement at the school.” This pay policy is intended to support that statutory duty and has been reviewed and updated in accordance with the current DfE circular “Staffing and employment advice for schools” and the current School Teachers’ Pay and Conditions Document (STPCD).
- 1.2 The Trust Board will act with integrity, confidentiality, objectivity and honesty in the best interests of the Trust; will be open about decisions made and actions taken and will be prepared to explain decisions and actions to interested persons. Its procedures for determining pay will be consistent with the principles of public life: objectivity, openness and accountability.
- 1.3 This policy applies to all Consortium Trust staff. Where different arrangements apply to different groups of staff by virtue of their terms and conditions of employment, this is clearly stated.
- 1.4 Where ‘Trust’ is used this also refers to the sub-committees and local governance arrangements, where they exist in line with the Scheme of Delegation.
- 1.5 For all staff, pay progression will be clearly attributable to the individual’s performance and the Finance and Resources committee will be able to objectively justify its decisions.
- 1.6 This policy set out the framework for making decisions on pay. The Pay Policy aims to achieve the following:
 - Maximise and assure the quality of provision, focusing on the core business of teaching and learning across the Trust
 - Support the recruitment, retention, recognition, reward and motivation of staff
 - Ensure accountability, transparency, objectivity and fairness in the decision making process.
- 1.7 All decisions on pay increases for staff are considered within the constraints of the Trust budget, and need to be identified as part of the ‘Annual conversation’ (March/April). Current pay scales can be found at: [Staff Payscales](#).
- 1.8 In addition to pay, the Trust offers a significant additional staff benefits package, details are contained on the Trust website under staff benefits. [Staff and their benefits](#). The Trust is committed to setting pay in line with or above the real living wage [National Minimum Wage](#)



2. Equalities legislation

2.1 The Trust will comply with relevant equalities legislation, including the following legislation, as amended:

- Employment Relations Act 1999
- Equality Act 2010
- Employment Rights Act 1996
- The Part-time Workers (Prevention of Less Favourable Treatment) Regulations 2000
- The Fixed-term Employees (Prevention of Less Favourable Treatment) Regulations 2002
- The Agency Workers Regulations 2010.

2.2 The Trust will promote equality, particularly as regards all decisions on advertising of posts, appointing, promoting and paying staff, training and staff development. See 'Trust obligations' in relation to monitoring the impact of this policy.

2.3 The Trust will actively address the gender pay gap and seeks to ensure pay parity throughout the Trust. The Trust will routinely publish data in relation to the gender pay gap and any remedial actions it is taking on the Trust website. Information can be found at:

<https://www.consortiumacademy.org.uk/page/?title=Staff+Payscales+%26amp%3B+Gender+Pay+Gap&pid=133>

3. Equalities and performance related pay

3.1 The Trust will ensure that its processes are open, transparent and fair. All decisions will be objectively justified. Adjustments will be made to take account of special circumstances, e.g., an absence on maternity or long-term sick leave. The exact adjustments will be made on a case-by-case basis, depending on the individual employee's circumstances and the setting's circumstances.

4. Job descriptions

4.1 The Chief Executive Officer and/or Academy Head will ensure that each member of staff is provided with a job description in accordance with the staffing structure agreed by the Trust and/or at local level. Job descriptions may be reviewed from time to time, in consultation with the individual employee concerned, in order to make reasonable changes in the light of the changing needs of the Trust or individual setting. Job descriptions will identify key areas of responsibility. All job descriptions will be reviewed regularly as part of the appraisal process. Details can be found here:

<https://www.consortiumacademy.org.uk/page/?title=Job+Descriptions+and+Professional+Standards&pid=386>

5. Access to records

5.1 The Chief Executive Officer and/or Academy Head will ensure reasonable access for individual members of staff to their own employment records.

6. Appraisal

6.1 Assessment will be based on evidence from a range of sources, as described in the Trust's Appraisal and Capability Policy. Although the Trust will establish a firm evidence base in relation to the performance of all employees, there is a responsibility on the individual and their reviewer to work together. Employees should gather any evidence that they deem is appropriate in relation to their objectives and other relevant criteria (e.g., the Professional Standards and criteria to be paid on Upper Pay Range if appropriate), so that such evidence can be taken into account at the performance review.

6.2 Personal and Professional Focus objectives will become more challenging as staff progress up their pay range.



- 6.3 The Line Manager will moderate these to ensure consistency and fairness. Each Director will maintain oversight of all pay awards within their Directorate and retains the authority to review any pay recommendation (or absence of), if contentious and evidence exists for this to occur
- 7. Trust and/or local obligations**
- 7.1 The Trust Board and its committees will fulfil its obligations to meet and where possible exceed:
- Teachers: as set out in the School Teachers' Pay and Conditions Document ('the Document') and the Conditions of Service for School Teachers in England and Wales (commonly known as the 'Burgundy Book'). The Trust and its committees will also comply with The Education (School Teachers' Appraisal) (England) Regulations 2012 concerning the appraisal of teachers;
 - Support staff: as set out in the National Joint Council for Local Government Services National Agreement on Pay and Conditions of Service (Green Book) and the Trust pay arrangements, as they apply to settings
- 7.2 The Trust Board will consider any updated policies to ensure that the appropriate arrangements for linking performance management to pay are in place, can be applied consistently and that their pay decisions are properly documented and can be objectively justified. It will at all times assure itself that public money is being used effectively and with propriety, as necessary, seeking appropriate independent advice and complying with audit requirements.
- 7.3 The Trust Board will ensure that it makes funds available wherever this is possible to support pay decisions, in accordance with this pay policy (see paragraph 13. Procedures) and the Trust Budget.
- 7.4 The Trust Board will monitor the outcomes of pay decisions, including the extent to which different groups of staff may progress at different rates, ensuring the Trust's continued compliance with equalities legislation.
- 8. Trust obligations**
- 8.1 The Chief Executive Officer as delegated by the Trust Board will:
- Develop clear arrangements for linking appraisal to pay progression and consult with staff and union representatives through the Joint Consultative Committee (JCC) on the Appraisal & Capability and Pay policies;
 - Submit any updated Appraisal & Capability and Pay policies to the Board for approval, where the scheme of delegation allows;
 - Ensure that effective appraisal and capability arrangements are in place and that any appraisers have the knowledge and skills to apply procedures fairly;
 - Submit pay recommendations to the Board and ensure the Board has sufficient information upon which to make pay decisions;
 - Ensure that all members of staff are informed about decisions reached and that records are kept of recommendations and decisions made.



9. Employee obligations

9.1 Employees will:

- Engage with the appraisal and capability process - this includes working with their reviewer to ensure that there is a secure evidence base in order for an annual pay determination to be made;
- Keep records of their objectives and review them throughout the performance management process;
- Share any evidence they consider relevant with their reviewer;
- Under normal circumstances ensure they have, as a minimum, an annual review of their performance.

10. Differentials

10.1 The need to create or maintain appropriate differentials between posts within the Trust will be considered, recognising: accountability and job weighting; the Trust's need to recruit, retain and motivate sufficient employees of the required quality at all levels.

11. Discretionary pay awards

11.1 Criteria for the use of pay discretions are set out in this policy and discretionary awards of additional pay will only be made in accordance with these criteria.

12. Safeguarding of pay

12.1 Where a pay determination leads or may lead to the start of a period of pay safeguarding, the Trust will comply with the relevant provisions of the staff terms and conditions of employment and will give the required notification as soon as possible and no later than one month after the determination.

13. Procedures

13.1 The Trust will determine the annual pay budget on the recommendation of the Trust Finance and Resources Committee. Allocations for staffing is discussed and agreed at the annual conversation, amendments to the annual budget staffing allocation can be requested by submitting a variation request.

13.2 Within the Trust, the Finance and Resources Committee will delegate the responsibility for the pay decisions to the Director of Finance and Resources in line with the Scheme of Delegation.

13.3 Any person employed to work at the school, other than the Chief Executive Officer / Director of Finance and Resources, must withdraw from a meeting at which the pay or performance management of any other employee of the school is under consideration. The Chief Executive Officer / Director of Finance and Resources must withdraw from that part of the meeting where the subject of consideration is their own pay. A relevant person must withdraw where there is a conflict of interest or any doubt about their ability to act impartially.

13.4 The Trust Board meeting will be attended by the Trustees, Chief Executive Officer / Director of Finance and Resources in an advisory capacity where appropriate. Where the Trust Board has invited either a representative of Consortium Trust or an external adviser to attend and offer advice on the determination of the Chief Executive Officer / Director of Finance and Resources that person will withdraw at the same time as the Chief Executive Officer / Academy Head while the committee reaches its decision. Any member of the committee required to withdraw will do so.

13.5 The terms of reference for the Trust Finance and Resources committee will be determined from time to time by the Trust Board and can be found in the Governance Charter.



- 13.6 Pay reports of the Trust Finance and Resources committee will be placed in the confidential section of the Trust's agenda and will either be received or referred back. Reference back may occur only if the Finance and Resources committee has exceeded its powers under the policy.
- 14. Annual determination of pay**
There are normally two elements to the pay review:
- Cost of living percentage increase - generally referred to as 'uplift'
 - Pay progression within the range – generally referred to as 'incremental award' this is in line with the Appraisal and Capability policy
- 14.1 All staff salaries will be reviewed annually to take effect, where headroom is available, from:
- 1st September for all staff, including the Chief Executive Officer, Trust Senior Leaders, Academy Heads, Teachers and Support staff;
- 14.2 The Trust will endeavour to complete all annual pay reviews for the Chief Executive Officer, Trust Senior Leaders Academy Heads, Teachers and Support staff by 31 July. They will in any case complete the process without undue delay. Any awards will be implemented from the next 1st September for all staff.
- 14.3 **Annual pay progression is not automatic.** It will only be considered where staff have met the expectations described in this policy, the Trust's Appraisal & Capability policy and through their performance management process, and will be subject to the maxima of the employee's relevant pay range and the Trust's annual decision making processes.
- 14.4 Pay progression will not be considered during any probationary period. Normal appraisal & capability and pay review arrangements will apply following the successful completion of any probationary period and, for support staff, subject to the "11 month rule".
- 15. Absence and/or partial achievement of objectives**
- 15.1 Where any member of staff has been absent for some or all of the performance management period, for example, as a result of long-term sickness absence or maternity leave, the assessment in relation to pay progression will be based on performance during any period of attendance and/or prior performance.
- 15.2 In exceptional circumstances, for example, where objectives have not been fully met due to factors entirely outside the control of the reviewee, the reviewer may apply discretion in recommending pay progression. Such discretion will normally only be applied where:
- For teachers: competency in all elements of the Teachers' Standards
 - For Teaching Assistants: competency in all elements of the Teaching Assistant Standards
 - For other Support Staff the standard of work more generally has been of a high level or has met the relevant standards as required by the Trust Board.
- 16. Notification of pay determinations**
- 16.1 Decisions will be communicated to each member of staff by the line manager, in writing, at the earliest opportunity and no later than one month after the pay determination. Decisions on the pay of the Chief Executive Officer will be communicated by the Chair of the Board, again, in writing. All communication regarding pay determinations will set out the reasons why decisions have been taken. An instruction to amend pay from the relevant date will be issued as soon as practicable after the pay decision has been made.
- 16.2 In accordance with the STPCD, pay statements given to teachers, as part of the regular review process or when other pay decisions are taken, will state all remuneration, including any allowances, any payments or



other financial benefits for recruitment and retention purposes, any safeguarded sums and any fixed term arrangements, as well as where a copy of the Trust's pay policy and staffing structure can be inspected.

17. Part-time employees

17.1 The Trust Board will use their best endeavours to ensure that all part-time employees are treated no less favourably than a full-time comparator. For teaching staff, this will include the Trust Board applying the provisions of the STPCD in relation to part-time teachers' pay and working time.

18. Salary sacrifice arrangements

18.1 The Trust Board operates salary sacrifice schemes i.e. Childcare Vouchers and other schemes as in force at the time. Staff choosing to participate in this scheme will have their gross pay reduced according to the terms of the scheme and regulations for the duration of their participation.

18.2 Salary sacrifice schemes will operate within the limits and parameters of the particular scheme, in relation to individual circumstances and budget constraints.

19. Appeals procedure

19.1 The appeals procedure in relation to pay decisions for all staff is set out in Appendix 2 of this policy.

19.2 The following sections of the policy cover further pay arrangements as they apply to, firstly, support staff and, secondly, teaching staff.



Pay arrangements specific to support staff

Schools joining the Trust mid-year where pay values differ, will move to the nearest point above their existing pay value at the point of conversion.

20. Support staff pay

Salary on appointment

- 20.1 The Trust notes its powers to determine the pay of support staff in accordance with paragraph 17 and 29 of the School Staffing (England) Regulations 2009 and Chapter 7 of the associated guidance. The Director of Finance and Resources committee will determine the pay point of support staff on appointment, in accordance with the pay range as identified on the job description and applicable in relation to employment with the Trust (where relevant), which the Finance and Resources committee considers appropriate for the post.
- 20.2 The Trust will determine the pay range to be advertised, taking account of the full responsibilities of the post and, where relevant, the Trust's guidance on benchmark job descriptions.
- 20.3 Appointment in each case will normally be within the lower part of the range, unless the post is specifically designated as appropriately placed in the higher part. Salary on appointment will normally be to the lowest point of that grade. Where the setting is satisfied that it is necessary to pay a higher starting salary in order to attract the best candidate, the appointment may be made at any point up to the midpoint of the advertised pay range.

Serving support staff

- 20.4 In any year in which the Trust agrees to award incremental progression to support staff, progression within the relevant part of the range will be by a single increment, which is dependent on successful performance in post, as assessed through the performance management process. Further information is contained in the Trust's Appraisal and Capability Policy.
- 20.5 Where performance has been assessed as exceptional, the CEO may apply its discretion and award enhanced progression of an additional point, where there is scope for this within the relevant part of the pay range. Any exceptional awards must be approved by the Chief Executive Officer prior to confirmation to the employee.
- 20.6 To ensure that an employee who is new in post is able to benefit from, where available, incremental progression when performance supports this, the setting will ensure forward objectives are set as soon as possible set upon completion of any probationary period and that a Personal and Performance Development Review (PPDR) is completed within four to six months of this. Provided that this is done, an increment will be paid from the first day of eleventh month after the employee's start date. This is referred to elsewhere as the "eleven month rule". After that, the employee will fit into the normal appraisal review cycle.
- 20.7 The eleven month rule will be applied to pay progression following promotion or the re-grading of an employee's post.

Acting-up payments and honoraria

- 20.8 The Trust Board may determine to make acting-up payment or an honorarium.



20.9 An acting-up payment may be appropriate where an employee takes on the full duties of a more senior post for a substantial period (usually four weeks or more) in the absence of the post-holder or where there is a vacancy pending recruitment to a vacant post. Where an acting-up payment is agreed, the employee will receive a salary which is not less than the minimum point of the salary for the “acting-up” post, and at least one incremental point higher than their substantive salary.

20.10 An honorarium may be appropriate where an employee takes on additional duties of a higher paid post for a temporary period (for whatever reason), but not the full duties. Where an honorarium payment is agreed, the Trust will estimate the proportion of the duties at the higher level which the employee has undertaken, the period over which the duties have been undertaken and calculate a payment. Honoraria will normally be paid as a lump sum retrospectively. 20.11 All Acting-up payments and Honoraria are subject to all the usual statutory deductions.

20.11 Apprentices

If a school employs an Apprentice, the Trust must ensure that they abide by the Government guidance for minimum pay, however it is at the Trust’s discretion if they wish to pay above the minimum. The relevant link is given below: [Employing an apprentice: Pay and conditions for apprentices - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/employing-an-apprentice-pay-and-conditions-for-apprentices)

For further information, contact the apprenticeship provider.



Pay arrangements specific to teaching staff & trust leadership roles

Schools joining the Trust mid-year where pay values differ, will remain on their existing pay value until the next incremental uplift, when they will move on to the Consortium Trust pay values.

21. Pay Range for Leadership Posts

- 21.1 Leadership post holders will be paid in accordance with the pay ranges for Consortium Trust. For clarity Academy Head and Trust wide leadership post salaries will be considered by the Trust Board on recommendation of the Chief Executive Officer. It is recognised that due to the structure of the Trust, Academy Heads do not have the full range of responsibilities of maintained school head teachers. This is reflected in the salary package.
- 21.2 Wider leadership posts will need to meet the basic criterion of leadership responsibilities across the whole Trust to be paid on the leadership pay ranges or support staff payscale equivalent.
- 21.3 The Trust Board may seek independent advice and/or benchmarking data, as appropriate, when determining leadership pay.
- 21.4 The Trust Board will record the rationale for leadership pay determinations and the reasons for any re-determination of pay.

Academy Head - Pay on appointment, or following a significant change in responsibilities, or following an associated review of leadership pay

In accordance with the STPCD, the Executive Leadership Team will determine leadership pay on appointment and may re-determine leadership pay following any significant change in responsibilities. The Trust Board/ Chief Executive Officer may also determine that it is necessary to review the pay of all leadership posts under the annual arrangements to maintain consistency.

- 21.5 When determining the Leadership Pay Range, Executive Leadership Team will take into account:
- All the permanent responsibilities of the role, including any permanent responsibility as the Academy Head of more than one school
 - Any challenges that are specific to the role
 - All other relevant considerations, for example, any recruitment and retention difficulties, the requirement for a fixed-term appointment or candidate specific factors, including how well the appointee meets the requirements of the post and how much room is appropriate for progression for the individual.

When determining the Leadership Pay Range to advertise, the Trust Board / Chief Executive Officer will consider whether or not it would pay above the advertised pay range for an exceptional candidate. If the Trust Board/ Chief Executive Officer considers that it would, this information will be clearly stated in the advertisement and/or recruitment pack.



Pay progression for serving Academy Heads

- 21.6 The Chief Executive Officer will review the Academy Head pay in accordance with the STPCD, the Trust's Appraisal and Capability policy and this policy, having regard to the most recent PPDR and the recommendation on pay that it contains. The Chief Executive Officer will award one point progression where there has been a sustained high quality of performance, with particular regard to leadership, management and pupil progress at the school. The Chief Executive Officer may consider awarding a two point progression where performance is assessed as having significantly exceeded the sustained and high quality of performance that must be demonstrated for one point progression.
- 21.7 All pay decisions (i.e., no movement, one point, more than one point) will be clearly attributable to the performance of the leadership post holder. The Chief Executive Officer will be able to justify their decisions.
- 21.8 The Chief Executive Officer may re-determine the pay range for the serving Academy Head in accordance with the above arrangements and the STPCD, as at 1 September or at any time if they consider it is necessary, for example, as a result of a significant increase in pupil numbers or a significant change in responsibilities.
- 21.9 The Trust Board/ Chief Executive Officer may also choose to review the pay of all of its leadership posts under the arrangements within the STPCD if it determines that this is required to maintain consistency with pay arrangements for new appointments to the leadership team in accordance with the above arrangements.

Temporary Payments to the Academy Head

- 21.10 An additional temporary payment (of up to 25% of annual salary) in accordance with the provisions of the STPCD will only be considered for additional Academy Head responsibilities that are undertaken on a temporary or irregular basis, and which have not already taken account of when setting base pay, for example, any temporary responsibility for additional schools. No additional payment will be considered for local collaboration as this forms part of the role of all Academy Heads.
- 21.11 In wholly exceptional circumstances, the Chief Executive Officer will consider using their discretion to exceed the normal limits on temporary payments and the sum of total salary, as set out in the STPCD. However, before agreeing to do so, they will seek the agreement of the Trust Board which in turn will seek external independent advice before providing such agreement.
- 21.12 The Chief Executive Officer may appoint an Academy Head on a fixed-term contract where it determines that the circumstances of the Trust requires it. In establishing such a contract the relevant body will consider how reward should be structured and whether achievement of objectives should be assessed over a shorter or longer timescale that would normally be the case.

22. Acting Allowances

- 22.1 The Chief Executive Officer may determine to pay an acting allowance in accordance with STPCD to any teacher who is assigned and carry out the duties of the Academy Head. The Chief Executive Officer will, within a four week period of the commencement of acting duties, determine whether or not the acting post holder will be paid an allowance. In the event of a planned and prolonged absence, an acting allowance will be agreed in advance and paid from the first day of absence.



22.2 Any teacher who carries out the duties of the Academy Head, for a period of four weeks or more may be paid at an appropriate salary on the leadership pay range with payment backdated to the commencement of the duties, as determined by the Chief Executive Officer. Where a pay range has been determined for the post for which an acting payment is being made, the 'appropriate salary' will not be lower than the minimum of that range.

22.3 Leadership salary banding criteria

Chief Executive Officer: L30

Directors: L25-L35

Head of Service:

L1-L10

Group 1: Degree Level qualification

L11-15

Group 2: MA Level qualification (Level 7)

L16-L25

Group 3: Experience of Multi site leadership and MA Level Qualification

Academy Heads:

L6-L10

[Group 1: 250 pupils and or 1-2 number of sites]

L10-L15

[Group 2: 251-399 pupils and or 3 number of sites]

L15-L20

[Group 3: 400+ pupils and or 4 number of sites]

L18-L31

[Group 4: Specials as per STPCD pay range group 5]

Assistant AHs:

L1-L7

23. Other Teachers

23.1 Pay on appointment (Unqualified, Main, Upper and Leading Practitioner pay ranges)

The Director / Chief Executive Officer will determine the starting salary of any teaching post on the Unqualified, Main, Upper and Leading Practitioner pay ranges, having due regard to:

- The requirements of the post;
- Any specialist knowledge required for the post;
- The experience required to undertake the specific duties of the post;
- The wider school context.
- Relevant qualifications

The Director / Chief Executive Officer will, if necessary, use their discretion to award a recruitment incentive benefit to secure the candidate of their choice.

24. Pay Progression for Existing Main Pay Range Teachers

24.1 **Qualifications:** One point on the main pay scale will be awarded to teachers, on entry to the profession (ECT) who are good honours graduates (2:1 or better). This point should be added to point 1, and therefore such teachers will start at point 2. The Directors / Chief Executive Officer will determine where a newly appointed unqualified teacher will enter the scale, having regard to any qualifications or experience they may have, which they consider to be of value.

24.2 To move up the main pay range, one annual point at a time, teachers will need to have met their objectives, shown that they are competent in all elements of the Teachers' Standards (based on successful appraisal and meeting all professional Teachers' Standards).

24.3 If the evidence shows that a teacher has performed exceptionally, including overall teaching being consistently outstanding, the Chief Executive Officer will consider the use of their flexibilities to award enhanced pay progression, up to the maximum of one additional point. See 20.5



Judgments will be properly rooted in evidence. As a teacher moves up the main pay range, this evidence should show:

- An increasing positive impact on pupil progress;
- An increasing impact on wider outcomes for pupils;
- Improvements in specific elements of practice identified to the teacher, e.g., behaviour management or lesson planning;
- An increasing contribution to the work of the school;
- An increasing impact on the effectiveness of staff and colleagues.

Further information, including sources of evidence is contained in the Trust's Appraisal and Capability Policy.

24.4 Any increase (i.e., no movement, one point, more than one point) will be clearly attributable to the performance of the teacher in question. The reviewer will record and be able to justify their decisions.

25. Applications to be paid on the upper pay range

25.1 Any qualified teacher who has been employed within the Trust (or the same maintained school where TUPE applies) for at least two performance management cycles can apply to be paid on the Upper Pay Range. However, in order to be able to demonstrate that they meet the assessment criteria set out in the STPCD (see below), particularly around the teacher's achievements and contribution to the school being substantial and sustained, it is likely that applications will be submitted by teachers with a number of years of classroom teaching experience, typically a minimum of three years and often significantly more. It is the responsibility of the teacher to decide whether or not they wish/when to apply to be paid on the Upper Pay Range.

25.2 If a teacher is simultaneously employed at another school(s), they may submit separate applications if they wish to apply to be paid on the UPR in that school(s). This Trust will not be bound by any pay decision made by another school.

25.3 Applications will normally include the results of the two most recent appraisals in this Trust, including any recommendation on pay. Where such information is not applicable or available, e.g., those newer to teaching or returning from maternity or sickness absence, a written statement and summary of evidence designed to demonstrate that the applicant has met the assessment criteria must be submitted by the applicant.

25.4 In order for the assessment to be robust and transparent, it will be an evidence-based process only. Teachers therefore should ensure that they build a mainly paper evidence base to support their application. Those teachers who are not subject to the Appraisal Regulations 2012, or who have been absent, through sickness, disability or maternity, may cite written evidence from a 3 year period before the date of application in support of their application.

Process:

25.5 One application may be submitted annually (see application form in Appendix 1) The closing date for applications is normally 30th June each year; however, exceptions will be made in particular circumstances, e.g. those teachers who are on maternity leave or who are currently on sick leave. The process for applications is:

- Intention to progress to UPR must be reflected in the Professional Focus objective within the annual PPDR process prior to application
- The teacher must complete the Trust's application form Appendix 1



- The teacher should submit the application form and supporting evidence to the Academy Head by the cut-off date of 30th June;
- The teacher will receive notification of the name of the assessor for their application within 5 working days;
- The assessor will assess the application, which will include a recommendation to the Finance and Resources committee;
- The application, evidence and recommendation will be passed to the Academy Head for moderation purposes, if the Academy Head is not the assessor;
- The Director of Education / CEO will make the final decision, advised by the Academy Head;
- The teacher will receive written notification of the outcome of their application within 10 working days of the decision being made. Where the application is unsuccessful, the written notification will include the areas where it was felt that the teacher's performance did not satisfy the relevant criteria set out in this policy (see 'Assessment' below);
- If requested, oral feedback which will be provided by the assessor. Oral feedback will be given within 10 school working days of the date of notification of the outcome of the application/request for feedback. Feedback will be given in a positive and encouraging environment and will include advice and support on areas for improvement in order to meet the relevant criteria;
- Successful applicants will move to the minimum of the UPR on 1 September following the academic year in which the application was submitted;
- Unsuccessful applicants can appeal the decision. The appeals process is set out in Appendix 2

Assessment:

25.6 The teacher will be required to meet the criteria set out in the STPCD, namely that:

- The teacher is highly competent in all elements of the relevant standards; and
- The teacher's achievements and contribution to the school are substantial and sustained.

In this Trust, this means:

"Highly competent" means; the teacher's performance is assessed as having excellent depth and breadth of knowledge, skill and understanding of the Teachers' Standards in the particular role they are fulfilling and the context in which they are working; pupil progress is consistently at least good; performance is such that support, coaching and mentoring could be provided to other teachers'; giving them advice and demonstrating good teaching practise; a wider contribution is made to the work of the school beyond the classroom; practise is reflective and displays a commitment to personal professional development

"Substantial" means: the teachers achievements and contributions to the Trust is of real importance, validity or value to the school; plays a critical role in the life of the school; provides a role model for teaching and learning; makes a distinctive contribution to the raising standards of teaching and learning in their classroom, or with their groups of children, but also in making a significant wider contribution to school improvement; takes advantage of appropriate opportunities for professional development and uses the outcomes effectively, which impact on pupils' progress and the effectiveness of staff and colleagues.

"Sustained" means: maintained over at least the last two school years in this Trust (or preceding maintained school where TUPE applies).

Further information, including information on sources of evidence is contained within the Trust's Appraisal and Capability policy.



26. Pay Progression for Existing Upper Pay Range Teachers

- 26.1 To move up the pay range, one point biennially, upper pay range teachers will need to have had two successful performance reviews in which they have met their objectives, maintained the criteria set out in paragraph 26 (namely that the teacher is highly competent in all elements of the relevant standards; and that the teacher's achievements and contribution to the school are substantial and sustained, as defined above) and (based on successful appraisal and meeting all professional Teachers' Standards).
- 26.2 Where it is clear from the evidence that the teacher's performance has been exceptional in relation to the above criteria, teaching is consistently outstanding and the teacher has exceeded some or all of their objectives, the CEO may use its flexibility to decide on enhanced progression from the minimum to the maximum of Upper Pay Range. See 20.5
- 26.3 Further information, including sources of evidence is contained within the Trust's Appraisal and Capability Policy.
- 26.4 Any increase (i.e., no movement, one point, more than one point) will be clearly attributable to the performance of the teacher in question. The reviewer will record and be able to justify their decisions.

27. Leading Practitioner Roles

- 27.1 The Chief Executive Officer will take account of the STPCD when determining the role of any future leading practitioner role in this Trust. Additional duties will be set out in the job description of any leading practitioner and will include:
- A leadership role in developing, implementing and evaluating policies and practices in the school that contribute to school improvement;
 - The modelling and leading improvement of teaching skills within school;
 - Improving the effectiveness of staff and colleagues, within school and other settings as appropriate, defined by the Academy Head
- 27.2 The Academy Head will agree performance management objectives for any leading practitioner.
- 27.3 To move up the agreed leading practitioner pay range, one annual point at a time, the most recent performance management review should show that the leading practitioner:
- Has met their objectives;
 - Is an exemplar of teaching skills, which should impact significantly on pupil progress, within school, the Trust and within the wider school community, if relevant;
 - Has made a substantial impact on the effectiveness of staff and colleagues, including any specific elements of practice that have been highlighted as in need of improvement;
 - Is highly competent in all aspects of the Teachers' Standards;
 - Has shown strong leadership in developing, implementing and evaluating policies and practice in their workplace and across the Trust that contribute to school improvement.

"Highly competent" and "substantial" are defined in the section entitled, "Applications to be paid on the Upper Pay Range".

- 27.4 Where it is clear from the evidence that the teacher's performance is exceptional, the Chief Executive Officer may award enhanced pay progression of one additional point. See 20.5
- 27.5 Further information, including sources of evidence is contained within the Trust's Appraisal and Capability Policy.



27.6 Any increase (i.e., no movement, one point, more than one point) will be clearly attributable to the performance of the teacher in question. The reviewer will record and be able to justify their decisions.

28. Pay on appointment and progression for unqualified teachers

28.1 The Trust will pay any unqualified teacher in accordance this policy and the STPCD. The Director will determine where a newly appointed unqualified teacher will enter the scale, having regard to essential qualifications or experience they may have, which they consider to be of value. The Director will also consider whether they wish to pay an additional allowance, in accordance with the provisions of the STPCD.

28.2 To move up the unqualified pay range, one annual point at a time, unqualified teachers will need to have met their objectives and demonstrated:

- An improvement in teaching skills;
- An increasing positive impact on pupil progress;
- An increasing impact on wider outcomes for pupils;
- Improvements in specific elements of practice identified to the teacher;
- An increasing contribution to the work of the school;
- An increasing impact on the effectiveness of staff and colleagues.

28.3 If the evidence shows that an unqualified teacher has achieved exceptional performance, the Chief Executive Officer may use their discretion to award enhanced pay progression of one additional point.

28.4 If an unqualified teacher takes on a managerial role, they may be progressed to the Upper Unqualified teacher pay scales, at the discretion of the Chief Executive Officer

28.5 Information on sources of evidence is contained within the Trust's Appraisal and Capability Policy.

28.6 Any increase (i.e., no movement, one point, more than one point) will be clearly attributable to the performance of the teacher in question. The reviewer will record and be able to justify their decisions.

29. Teaching and learning responsibility (tlr) payments

29.1 The Chief Executive Officer may award a TLR to a classroom teacher in accordance with this policy and the STPCD. A TLR 1 or 2 will be for clearly defined and sustained additional responsibility in the context of the school's staffing structure.

29.2 Before awarding any TLR1 or 2 payments the Chief Executive Officer must be satisfied that the teacher's duties include a significant responsibility that is not required of all classroom teachers and that it:

- a) is focused on teaching and learning;
- b) requires the exercise of a teacher's professional skills and judgement;
- c) requires the teacher to lead, manage and develop a subject or curriculum area, or to lead and manage pupil development across the curriculum;
- d) has an impact on the educational progress of pupils other than the teachers assigned classes or groups of pupils; and
- e) involves leading, developing and enhancing the teaching practice of other staff

29.3 The Chief Executive Officer may award a TLR3 within the nationally published rates in force at the time, for clearly time-limited school improvement projects, or one-off externally driven responsibilities as set out in and taking into account the criteria set out in the STPCD and in section 30.2 above. The Trust will set out in writing to the teacher the duration of the fixed term, and the amount of the award, which will be paid in



monthly instalments. No pay safeguarding will apply in relation to an award of a TLR3. In accordance with the STPCD, the Trust will not award consecutive [TLR3](#) payments for the same responsibility.

30. Special needs allowance In a Mainstream setting

30.1 The Chief Executive Officer may award a SEN spot value allowance within the nationally published rates in force at the time or award an additional point on the teachers payscale, to any teacher who meets the criteria for allocation.

When deciding on the amount of the allowance to be paid, the Chief Executive Officer will consider the structure of the SEN provision locally and with reference to the central service the Trust provides, whether any mandatory qualifications are required for the post, the qualifications and expertise of the individual and the relative demand of the post. The Chief Executive Officer on the advice of the Academy Head will also establish differential values in relation to SEN roles in the school to reflect significant differences in the nature and challenge of the work entailed so that the different payment levels can be objectively justified as laid out in the STPCD.

In a Special or Alternative Provision setting

Teachers in Special or Alternative provision are automatically awarded minimum SEN allowance (and for part-time employees will be paid pro-rata).

Teachers can apply for the maximum SEN allowance where they have demonstrated an aptitude for teaching pupils with severe and profound and multiple difficulties, and taken on the full range of pastoral, organisational and curricular responsibilities necessary to provide effective education for these pupils and completed a successful PPDR. The award of this point will, therefore, rest on elements of skill and responsibility which should be reflected in the Professional Focus objective within the annual PPDR process prior to application (and for part-time employees will be paid pro-rata).

The following factors will be taken into account:

- Additional defined responsibility;
- An expectation of very significant experience appropriate to the school's intake;
- An appropriate special educational needs qualification e.g. Advance Diploma in Special Educational Needs.

The Trust will keep SEN allowances and associated responsibilities under regular review and ensure that any additional responsibilities are clearly specified in individual teacher's job descriptions and are clear in the school's published staffing structure. Whilst the Trust may review SEN allowances at any time, normally, any review will follow recommendations arising from the annual PPDR meeting.

31. Teachers employed on a short notice basis

31.1 Teachers who work on a day-to-day or other short notice basis will have their pay determined in accordance with the STPCD part 6 section 42. They will be paid on a daily basis, calculated on the assumption that a full working year consists of 195 days.

31.2 With periods of work of less than a day being calculated pro-rata. This will be calculated by dividing the full-time equivalent annual salary by 195 and then dividing again by 6.5 to arrive at an hourly rate.



32. Additional Payments

- 32.1 The Trust may make additional payments at the discretion of the CEO, where these fall outside the stated expectations and agreed employment terms and conditions, as they see fit to an employee in respect of:
- Activities relating to the provision of initial teacher training as part of the ordinary conduct of the school;
 - Participation in additional out-of-school hours learning activity agreed between the teacher and the Academy Head or, in the case of the Academy Head, between the Academy Head and the Chief Executive Officer;
 - Participation in additional out-of-school hours CPD agreed between the teacher and the Academy Head or, in the case of the Academy Head, between the Academy Head and the Chief Executive Officer;
 - Additional responsibilities and activities due to, or in respect of, the provisions of services by the Academy Head relating to the raising of educational standards to one or more additional schools.
- 32.2 In the case of the Academy Head, such payments will only be granted where the Chief Executive Officer has not already taken account of the activity or responsibility determining base pay and the activity or responsibility is undertaken on a temporary or irregular basis. In accordance with the STPCD, any such payments will be 'time bound' and subject to the overall limits on pay set out in this policy.
- 32.3 The Trust will make additional payments to teachers in accordance with this STPCD where advised by the Academy Head (or Chief Executive Officer in the case of the Academy Head). Payment will be as Chief Executive Officer see fit.

33. Recruitment and retention incentive benefits

- 33.1 The Chief Executive Officer can award lump sum payments, periodic payments, or provide other financial assistance, support or benefits for a recruitment or retention incentive for teaching staff.
- 33.2 The Chief Executive Officer will consider exercising their powers under the STPCD where they consider it is appropriate to do so in order to recruit or retain relevant staff. It will make clear at the outset, in writing, the expected duration of any such incentive or benefit, and the review date after which they may be withdrawn.
- 33.3 The Trust Board will, nevertheless, receive an annual formal review of all such awards.
- 33.4 In the case of the Academy Head, such payments will be limited to reasonably incurred housing/relocation costs where pay has been set under the 2014 or later STPCD (and has already been taken account of when determining base pay) and subject to the overall limits on pay set out in this policy.

34. Honoraria

- 34.1 The Trust will not pay any honoraria to any member of the teaching staff for carrying out their professional duties as a teacher, recognising that there is no provision within the STPCD for the payment of bonuses or honoraria in any circumstances.

35. Application of national pay framework uplift to salaries and allowances

- 35.1 Any agreed uplift to the national pay framework will be applied to all pay ranges, salaries and allowances in payment on 1st September annually in line with relevant awarding pay bodies guidance. In exceptional circumstances, the Trust Board may award an interim uplift where national decision are delayed.



- 35.2 Where a national pay award is delayed pending a decision, and an employee has left the employment of the Trust, the employee is entitled to contact the Head of Service People to request any relevant back pay which would have been due.
- 36. Chief executive officer pay restrictions**
- 36.1 The Trust Board believes that all staff should be rewarded in relation to their role, duties and expectations, but further notes that public trust in the pay of senior Academy Executives is low.
- 36.2 In any event the Trust Board will comply with the spirit and the letter of any DfE regulations or EFSA directives in relation to the setting of Executive Pay.
- 36.3 The Trust Board has placed an absolute ceiling on Chief Executive Officer pay at a ratio of 1:8 linked to the lowest FTE equivalent employee. This is effectively half the national average within the academy sector that stands at 1:15



Appendix 1
APPLICATION TO BE PAID ON THE UPPER PAY RANGE
must be submitted by 30th June

Teacher's Details:

Name: _____

Post: _____

Performance Management/Appraisal Details:

Years covered by planning/review statements:

Schools covered by planning/review statements:

Declaration:

I confirm that at the date of this request for assessment to move to the Upper Pay Range, I meet the eligibility criteria and I submit performance management/appraisal planning and review statement covering the relevant period.

Applicant's signature _____ **Date** _____

For Office use only:

- **Name of application assessor (applicant to be informed within five working days)**
- **Deadline date for decision (see section Pay Policy 25.5)**

Appendix 2 APPEALS PROCEDURE

Introduction

As part of the overall performance management process, a pay recommendation is made by the reviewer (normally the line manager) and discussed with the employee at their review meeting prior to being submitted to the relevant decision maker.

At this particular stage of the pay determination process, if the employee wishes to better understand the rationale for the pay recommendation or bring any further evidence to the attention of the reviewer, they should be given the opportunity to do so before the final pay recommendation is drafted in the performance management report. The nature of any subsequent appraisal and pay discussion will be informal and therefore representation (on either side) is not necessary nor would it be appropriate. At the conclusion of any further discussion, the pay recommendation may be adjusted or it may remain the same; the performance management report will be updated to reflect the discussion.

If the employee believes that the final pay recommendation/decision falls short of their expectations and they wish to seek a further review of the information that affects their pay, they may wish to formally appeal against the decision, utilising the formal Appeal Hearing Procedure. Appeal Hearings against pay decisions must satisfy the dispute resolution requirements of employment law (i.e. Part 4 of the Trade Union and Labour Relations (Consolidation) Act, 1992) and the ACAS Code of Practice. Employees have a statutory right to be accompanied at any stage of a formal appeal hearing by a companion who may be either a work colleague or a trade union representative.

Appeal Procedure Steps: Informal Stage

An employee may seek informal review of the pay recommendation made by their reviewer, using the approach described above. There is no requirement to submit their concerns in writing under the informal stage of the appeal procedure, although doing so may help clarify the concerns/evidence in support of a review of the pay recommendation.

Appeal Procedure Steps: Formal Stage

If an employee wishes to exercise their right of appeal under formal procedures, they must write to the Clerk of the Trust Board at the earliest opportunity and normally within 10 school working days of the written advice of their pay determination, or the conclusion of discussions under the informal stage of the procedure. Written notification of the appeal should include a statement of the grounds of the appeal and sufficient details of the facts on which they will rely.

On receipt of the written appeal, the Governance Manager will establish an Appeal Committee drawn from the Trust's Governance structure. This will consist of three Trustees or suitably trained individual, none of whom have been previously involved in the relevant pay determination process. The Appeal meeting will be convened at the earliest opportunity and normally no later than 20 school working days after the date on which the written appeal was received. Both "the recommendation provider" and "the decision maker" will be required to attend the meeting.

The Chair of the Appeal Committee will invite the employee to set out their case. Both "the pay reviewer" and "the decision maker" will also be asked to take the committee through the procedures that were observed in their part of the pay policy determination process. In practice this may be the same post holder that acts as 'reviewer' and 'decision maker'.



Following the conclusion of representations and questions by all relevant parties, the Appeal Committee will then consider all the evidence in private and reach a decision. The Appeal Committee will write to the employee notifying them of their decision and the reasons for it. Other attendees at the meeting will also be notified of the decision. The decision of the Appeal Committee is final.

The Modified Procedure

There will be no entitlement to invoke the appeal procedure in relation to a pay decision if the member of staff has left the employment of the school.

Where an employee has, whilst employed at the school, lodged an appeal against a pay decision but has then subsequently left the school's employment before any appeal hearing is held, the following steps will be observed:

1. The employee must have set out details of their appeal in writing;
2. The employee must have sent a copy of their appeal to the Clerk of the Trust Board;
3. The Clerk will consult with relevant school personnel and provide the employee with an appropriate written response on behalf of the Trust.

Document Control

Changes History

Version	Date	Amended By	Details of Change
V2	01/06/2017	Principal/CEO	Annual review – Considering DfE Circular (Feb 2017) “Staffing and employment advice for schools” and minor tidying amendments
V3	28/02/2018	Finance & HR Manager	Additional review Including Pay review for Executive and Senior leaders, including Academy Heads
V4	12/12/2018	Principal/CEO	Annual review Including review of Local Governance, inclusion of gender pay gap reporting and a cap on CEO pay
V5	02/04/2020	HoS People	Annual review
V6	18/02/2021	Principal/CEO & HoS People	Annual review including: <ul style="list-style-type: none"> • Updating of governance arrangements • Reflecting GAG pooling policy • Additional scope to salary sacrifice • Clarifying Leadership salary banding criteria • Removal of references to Ofsted grading linked to performance measures • Strengthening the standards of setting senior Executive pay
V7	01/02/2022	Principal/CEO, Dir of F&R & HoS People	Annual review
V8	30/01/2023	Dir. Of F&R & HoS People	Annual Review
V9	25/09/2023	Dir. Of F&R	Annual Review and update to Leadership pay bandings
V10	23/01/2024	Dir. Of F&R	Annual Review

Approval

Name	Job Title	Signed	Date
Andrew Aalders-Dunthorne	Principal/CEO	Electronic signature	29/12/2016
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	29/12/2016
Andrew Aalders-Dunthorne	Principal/CEO	Electronic signature	18/03/2021
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	18/03/2021
Andrew Aalders-Dunthorne	Principal/CEO	Electronic signature	3/03/2022
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	3/03/2022
Andrew Aalders-Dunthorne	Principal/CEO	Electronic signature	23/03/2023
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	23/03/2023
Andrew Aalders-Dunthorne	CEO	Electronic signature	12/10/2023
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	12/10/2023
Andrew Aalders-Dunthorne	CEO	Electronic signature	15/2/2024
Dawn Carman-Jones	On behalf of the Trust Board	Electronic signature	15/2/2024

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